



COLLABORATING TO EMBED ACADEMIC, DIGITAL AND EMPLOYABILITY SKILLS AND LITERACIES IN TWO MANAGEMENT UNITS

- **Linda Thies and Viola Rosario**
Language and Learning Advisers



- **Wendy Webber**
Lecturer, School of Management and Marketing
for the project team



- **Andrew Creed**
School of Management and Marketing
- **Christine Oughtred**
- **Sharon Chua**
- **Dorothy Rooney**
Library

- **Danielle Hitch**
Equity and Diversity
- **Sabrina Chakman**
Student Life
- **Kathryn Von Treuer**
- **Christina Kolar**
- **Amy Cartledge**
School of Psychology





TEAMWORK: RESTRUCTURING SUPPORT FOR STUDENTS

FROM
MATRIX
STRUCTURE
TO PRODUCT
STRUCTURE
TO
STUDENT
CENTRED

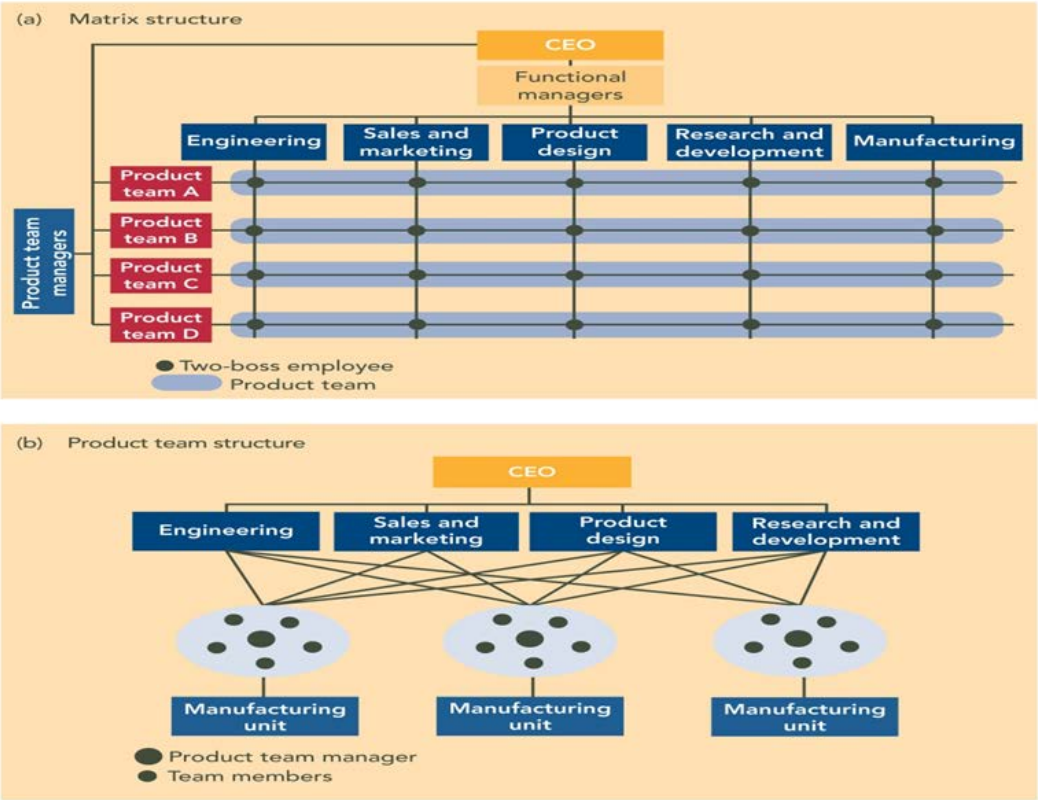


Figure 10.8 Matrix and product team structures

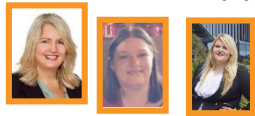




INCLUSIVE CURRICULUM AND CAPACITY BUILDING: HEPPP PROJECT

Evaluation

- Kathryn Von Treuer, Christina Kolar,
Amy Cartledge,
HEPPP Evaluation team



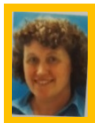
Employability skills



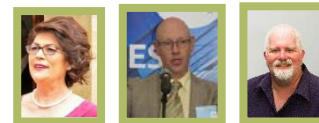
Sabrina Chakman, *Careers Educator*

Universal Design for Learning

- Dani Hitch, *UDL Consultant*



- Academic team**
- Wendy Webber, *Unit Chair MMM132*
- Andrew Creed, *Unit Chair MMM262*
- Michael Volkov, *AHOS T&L, Management*



Academic skills and literacies

- Viola Rosario, Linda Thies,
Language and Learning Advisers



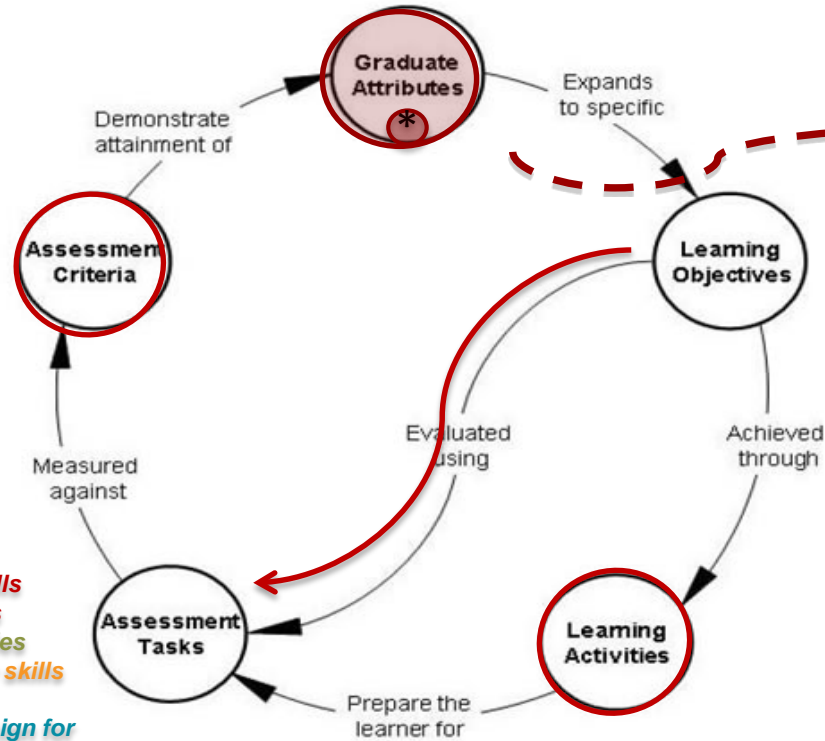
Digital literacies

- Christine Oughtred,
Library Teaching and Learning Team
- Sharon Chua, Dorothy Rooney, Caitlin
Savage, *Liaison Librarians*





DEVELOPING ACADEMIC, DIGITAL AND EMPLOYABILITY SKILLS AND LITERACIES IN YOUR COURSE CURRICULUM



What skills and literacies do students need to help them evidence the **Deakin Graduate Learning Outcomes** within your **Course** curriculum?

1. **Discipline-specific knowledge and capabilities**
2. Communication
3. Digital literacy
4. Critical thinking
5. Problem solving
6. Self-management
7. Teamwork
8. Global citizenship.

Diagram based on a process for implementing graduate attributes (Jolly 2001)



Reference

Jolly, L 2001, 'Graduate attributes fact sheet 1.10 implementing graduate attributes', *The Value Added Career Start Program*, University of Queensland, Brisbane.

- **Academic skills and literacies**
- **Digital literacies**
- **Employability skills and literacies**
- **Universal Design for Learning**



WHAT DID WE DO: T2 FIRST & SECOND YEAR

Curriculum design input

- Collaborative review of assessment tasks and rubric

Presentations

- Class presentations: LLAs and Liaison Librarians

Online resources

- Discussions monitored by LLAs and Liaison Librarians
- Videos by LLAs and Liaison Librarians
- Assignment writing and exam resources: developed collaboratively
- Annotated models of writing: developed collaboratively
- Seminar learning activities: ideas and resources
- Self reflection checklist
- Careers modules and seminar activity



Facets framework adapted from the *Academic literacies development framework* (Harper 2011).





DEVELOPING AND EVIDENCING LEARNING: FIRST YEAR

First year model: integrating








- Academic skills and literacies
- Digital literacies.



Resources | ▾

 [Home](#)

ASSIGNMENT RESOURCES

-  Assignment question - getting started >
-  1. Understanding the task >
-  2. Finding information >
-  3. Evaluating sources >
-  4. Reading and note taking >
-  5. Analysing and synthesising >
-  6. Communicating >




EVIDENCING ACADEMIC, DIGITAL AND EMPLOYABILITY SKILLS AND LITERACIES: SECOND YEAR

Second year model: focus on reflection

- Critical thinking
- Careers modules
- **Reflection activity**



Self-assessment checklist 		
Developing	Maturing	Proficient
I am new to this skill and need help with it.	I am learning this skill and need to work on it further.	I can now show evidence of this skill being developed.





REFLECTION ACTIVITY: SECOND YEAR

Reflection

Student reflection

- Link to assessment criteria
- Academic literacies
- Breakdown/description of each literacy
- On-line version saved in ePortfolio

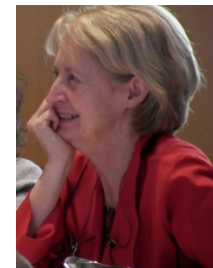
the thing that mostly helped me to succeed in the MMM262 this time round was the evaluation/reflection to see how I went wrong the 1st & 2nd time ... (I didn't try at all) Previously, I never did reflections until you came to our tri 2 class to get us to fill in that sheet... OMG I don't think I would've passed successfully without you giving us that sheet to look through.



it really made me stop and think, and also become hungry for success and go back and look at the reasons why I want to study in the first place ...It made me reflect real hard, and I managed to go back and find that same desire, interest, keenness and excitement that I had when I put my plan together back in 2010



CURRICULUM DEVELOPMENT AND CAPACITY BUILDING: PROJECT PROCESS



•Shared understandings

- Develop **shared understandings** of the nature of academic, digital and employment skills and literacies
- Develop **inclusive approaches** to the development of academic literacies **within course curricula**

Collaborative development

- Academic teams and HEPPP project teams work **collaboratively** to develop:
 - **resources for learning and teaching**
 - **assessment and feedback** strategies to support learning.

Evaluation

- Surveys and interviews to capture the experience of
 - staff
 - students.





UNIVERSAL DESIGN FOR LEARNING: T3 REVIEW

1. **What are they learning?** **Provide multiple means of representation** ... *to create resourceful, knowledgeable learners*
2. **How are they learning?** **Provide multiple means of action and expression** ... *to create strategic, goal-directed learners*
3. **How are they engaging?** **Provide multiple means of engagement** ... *to create purposeful, motivated learners*

I. Provide Multiple Means of Representation	II. Provide Multiple Means of Action and Expression	III. Provide Multiple Means of Engagement
Perception	Physical action	Recruiting interest
Language, expressions, and symbols	Expression and communication	Sustaining effort and persistence
Comprehension	Executive function	Self-regulation





EXTERNAL EVALUATION: STUDENT & STAFF PERCEPTIONS

METHODOLOGY: **STUDENT** PERCEPTIONS AT BEGINNING AND END OF TRIMESTER 2

- Students completed a survey at **start** of Trimester and again at **end** of Trimester.
- The survey validated and piloted by the CITE (Creating Impact Through Evaluation) team measures:
 - engagement, quality of teaching and the university, motivation, peer relationships, goals, self-efficacy, wellbeing, determination, retention, aspiration, and university barriers.

Number of survey responses at start of semester:

- FIRST YEAR UNIT : **140**
- SECOND YEAR UNIT: *between* **27** and **47**
- THREE UNITS (INCLUDING THE TWO MANAGEMENT UNITS): **192**

Number of survey responses at end of trimester:

- FIRST YEAR UNIT: **124**
- SECOND YEAR UNIT: **33**

Number of students who completed surveys at both start and end of trimester:

- FIRST YEAR UNIT : **34**
- SECOND YEAR UNIT: **19**





EXTERNAL EVALUATION: STUDENT & STAFF PERCEPTIONS

METHODOLOGY: STAFF PERCEPTIONS

- 13 interviews conducted externally by the CITE team to evaluate the effectiveness of the program
- University staff involved with the Inclusive Curriculum and Capacity Building program



- Semi-structured interview schedule covering:
 - General information about the program
 - Benefits of the program
 - Practical applications of the program
 - Challenges and barriers to program implementation





STAFF PERCEPTIONS: KEY THEMES

- **Student development:** Staff perceived significant improvements in capacity building in students, as well as positive improvements in confidence, motivation, critical thinking, and familiarity with available support services.
- **Staff development:** Staff reported that the program had been beneficial for them in terms of upskilling, knowledge transfer, insights, partnerships and networking.
- **Unit Chair engagement and attitude:** Ultimate predictor of successful or unsuccessful program implementation.
- **Timing and communication:** Timely communication and forward planning vital.
- **Collaboration:** Some staff had hoped that involvement with the program would involve a more collaborative approach between different areas involved in the program and stronger relationship building and networking opportunities, **however** some staff felt relationships were highly supportive and that they gained a lot from the collaborative approach.
- **Future implementation:** ICCB needs to be implemented university wide, particularly to first year units which would benefit most from the program. Should also be linked to Graduate Learning Outcomes, unit objectives and built into the curriculum and unit design. It also needs to be better marketed and branded.



UNIT CHAIR ANALYSIS: FIRST YEAR UNIT

Improved student outcomes compared to T2 2013:

- substantial increase in MMM132 pass rate and average final marks (estimated 10%)
- especially for off-campus students where pass rates increased from 67% to 83%

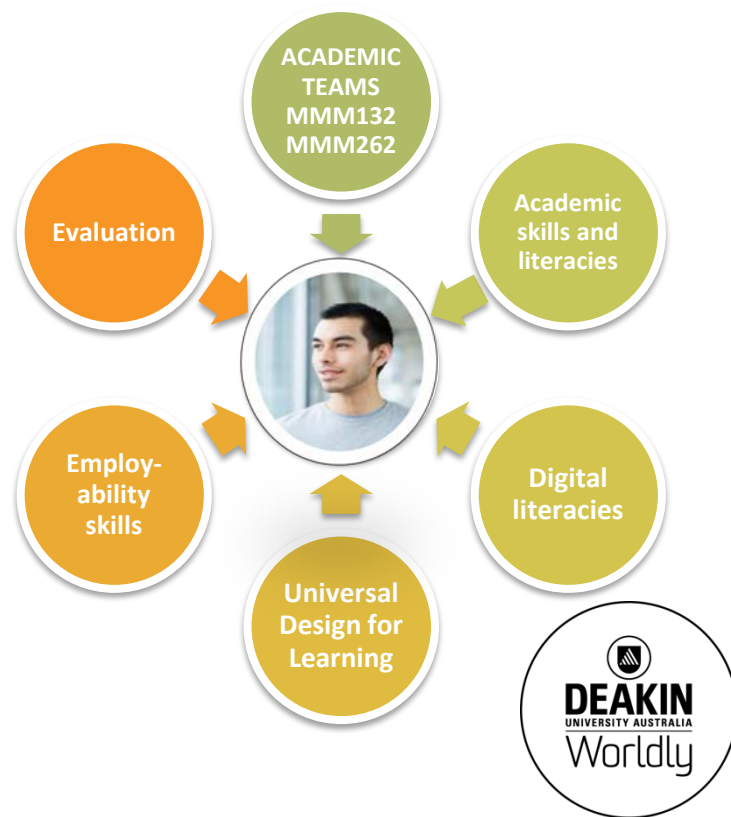
MMM132 submitted all assessments	T2 2013 n=875	T2 2104 n=747
High Distinction	5%	7%
Distinction	17%	19%
Credit	25%	33%
Pass	29%	26%
Fail	23%	15%





SUSTAINABILITY: RECOMMENDATIONS FROM FIRST YEAR LECTURERS AND TUTORS

1. **Continuity** of staff
2. **Consistency** while catering to diverse needs
3. **Collaboration** for improved student outcomes





REFERENCES

- Boud, D., & Associates. (2010). *Assessment 2020: Seven propositions for assessment reform in higher education*. Sydney: Australian Teaching and Learning Council.
- CAST (2011). *Universal Design for Learning Guidelines version 2.0*. Wakefield, MA: Author. Retrieved from <http://www.udlcenter.org/aboutudl/udlguidelines>
- Devlin, M., McKay, J., Nelson, K., Kift, S., & Smith, L. A. (2012). *Effective teaching and support of students from low socioeconomic status: Practical advice for institutional policy makers and leaders*. Sydney: Office for Teaching and Learning.
- Goldingay, S., Macfarlane, S., Hitch, D., Hosken, N., Lamaro, G., Farrugia, D., Nihill, C & Ryan, J. (2012). *A multidimensional framework for embedded academic skill development: Study report*. Geelong: Deakin University.
- Harper, R. (2011). *Academic Literacy Development Framework*. Canberra: University of Canberra.
- Hitch, D., Goldingay, S., Hosken, N., Lamaro, G., Macfarlane, S., Nihill, C., Ryan, J & Farrugia, D. (2012). Academic skills and beyond: a resource based approach to support student success in higher education. *Journal of Academic Language & Learning*, 6(2), A29-A41.
- Horn, A., Maddox, A., Hagel, P., Currie, M. and Owen, S. (2013). Embedded library services: beyond chance encounters for students from low SES backgrounds. *Australian academic and research libraries*, 44(4), 235-250, <http://dx.doi.org/10.1080/00048623.2013.862149>
- Jolly, L. (2001). *Implementing graduate attributes - Graduate attributes fact sheet 1.0*. Retrieved August 6, 2011, from www.vacs.uq.edu.au/final/1_10.pdf
- Larkin, H., Nihill, C., & Devlin, M. (2014). *Inclusive Practices in Academia and Beyond. The Future of Learning and Teaching in Next Generation Learning Spaces (International Perspectives on Higher Education Research, Volume 12)* Emerald Group Publishing Limited, 12, 147-171. doi:10.1108.
- Lea, M., & Street, B. (1998). Student writing in higher education: an academic literacies approach. *Studies in Higher Education*, 23(2), 157-172.
- Lea, M. (2004). 'Academic literacies: a pedagogy for course design', *Studies in Higher Education*, 29(6), 739-756.
- Thies, L. (2012). Increasing student participation and success: collaborating to embed academic literacies into the curriculum. *Journal of Academic Language & Learning*, 6(1), A15-A31.
- Thies, L., Wallis, A., Turner, A., & Wishart L. (2014), Embedded academic literacies curricula: the challenges of measuring success, *Journal of Academic Language & Learning*, 8(2), A43-A59.